Management Time for Promoted Staff

Introduction

- 1.1 The following resolution was approved by the 2006 Annual General Meeting:
 - "This AGM instructs Council to investigate and report on the amount of management time agreed by LNCTs for promoted staff and the actual time allocated."
- 1.2 The Salaries Committee sought advice from Local Association Secretaries. 18 responses were received. LA Secretaries were also asked to comment on whether management time had been reduced due to budgetary pressures.

Management Time

- 2.1 The provision of management time is strictly not a conditions of service matter which falls within the ambit of negotiations at SNCT or LNCT level. Therefore, it is for a Council to determine the management time to be allocated, to schools or to promoted post holders. Notwithstanding this point the following caveats are noted:
 - (a) Paragraph 2.4 of the 2001 National Agreement, <u>A Teaching Profession</u> for the 21st Century, states:-
 - "In the case of promoted post holders in schools, the Implementation Group has considered their working arrangements and has agreed that managers require time for additional duties outwith teaching and associated preparation in order to fulfil their broad professional duties."
 - (b) The <u>Scheme of Conditions of Service for Teaching Staff in School</u> Education makes explicit reference for class committed Headteachers in paragraph 10.2.3:
 - "Where a class teaching commitment is included in the job description of the Headteacher, its extent will be determined by the education authority on the basis of an assessment of the management content of the past."
 - (c) The <u>Working Hours: Working Week</u> of teachers, set out in paragraph 2.2 of the 2001 National Agreement, applies equally to promoted staff at Principal Teacher, Depute Headteacher and Headteacher levels.
- 2.2 There are a number of LNCT agreements on management time, secured perhaps as a result of agreement on management structures or, in some other context, such as absence cover agreements or working time agreements.
- 2.3 It should be noted, however, that some Local Association Secretaries stated that the matter had been subject to consultation. While the outcome may have been satisfactory to Local Associations the amount of management time has not been subject to formal agreement.

- 2.4 There are two common approaches to the provision of management time. In most Council areas a formula based approach is followed. In others, management time is subsumed into a staffing standard with decision on allocation to individual promoted post holders taken at establishment level.
- 2.5 The introduction of new management structures, including the introduction of PT posts in primary schools, has led to greater codification of management time across Scotland.
- 2.6 In formula driven approaches the time provided was linked to pupil roll. Following the introduction of job sizing in SNCT/24 there has been a move in some Councils to base the amount of time on the "size" of a promoted post or staff managed. Others have retained a roll related formula. The formula may be expressed as management time or maximum class contact time for the level of post.
- 2.7 Two LNCT secretaries reported that LNCT Agreements had been reached in principle but had not been put in place through budget constraints.
- 2.8 There was some evidence that management time was not being delivered through budget pressure but this was not reported in depth and has not been quantified in responses.
- 2.9 Appendix A summarised the responses from LA Secretaries.

Conclusions

- 3.1 While there is no requirement for LNCTs to agree the amount of management time for promoted posts the information provided in this report should assist Local Associations to raise the matter during consultation or negotiation.
- 3.2 In light of the University of Glasgow workload survey and the EIS response to the survey there is a need for Local Associations to raise the issue of management load within LNCTs.

Local Association	Allocation of Management Time								
Aberdeen City (no Agreement)	Secondary I		Devolved to schools.						
	Primary		DHTs 0.7 non class committed.						
		PT	s 0.3 non clas	ss committe	ed.				
Aberdeenshire (LNCT Agreement on management time	Secondary		volved to sch	ools with a	agreement for new faculty				
for faculty PTs only)	Primary/Spe		Formula for management time for HTs and DHTs, including "Management Days Relief"						
	Secondary Faculty PT Formula								
	Scale Point Maximum Class Contact for 2006/07								
	1, 2	, 3	20 hours	10 r	minutes				
	4, 5	, 6	18 hours	20 r	minutes				
	7		15 hours	35 r	minutes				
	8		13 hours	45 r	minutes				
	Primary Bu	dget Formu	la/Allocation	<u>l</u>					
	School Roll	> 172 – no	n class comn	nitted HT					
	HT/DHT	Roll	Days	Days	No of Schools				
				(less 3%)					
	НТ	1-71	. 79	76.63	72				
	НТ	72-120	81	78.57	22				
	НТ	121-145	99	96.03	9				
	НТ	146-220	102	98.94	15				
	DHT	221-325	5 40	38.08	13				
	1 st DHT	326+	42.5	41.22	25				
	2 nd DHT		37.5	36.38					
	Note: No pe	rmanent P	Γs yet in plac	e.					
Argyll and Bute (LNCT	Primary Sch	nools HT							
Agreement)	1	Roll	Minimum	Managen	nent Time				
	Less	than 20		0.25 FTE	E				
		20-49		0.35 FTE	Ε				
	50-69			0.45 FTE	Ξ				
		70-89		0.55 FTE	Ξ				
	90-109			0.65 FTE	Ξ				
	1	110-129		0.75 FTE	Ξ				
	1	130-219		0.95 FTE	Ε				
	2	220 plus	1.0 FTE plus						
	Primary Sch	nools – DH'	T and PT						

Local Association	Allocation of Management Time					
	Post	Minimum Management Time				
	DHT	0.3 FTE				
	PT (Scale Pt 1)	0.1 FTE				
	PT (Scale Pt 2)	0.2 FTE				
	Thereafter Pt increased by 0.05 FTE for each job sized scale point.					
	Secondary Schools – HT					
	Scale Point	Minimum Management Time				
	(exp	pressed as periods in 30 period week)				
	1-2	4				
	3-4	5				
	5	6				
	6-7	7				
	8	8				
	9-10	9				
	11	10				
	12	11				
	13	12				
	14	13				
	15	15				
	16	17				
	17	18				
	18	20				
	19	21				
	Secondary School PT					
	Scale Point	Minimum Management Time				
	(exp	pressed as periods in 30 period week)				
	1	1				
	2	2				
	3-4	3				
	5	4				
	6-7	5				
	8	6				
Clackmannanshire (LNCT	Primary Schools (i) HTs					
Agreement)	<100 0.8 FTE					
	100+ 1.0 FTE					
	0.1 FTE for nursery classes					
	(ii) DHTs	3				

Local Association			Allocat	tion of Ma	nagement Time			
	0.5 FT	ΓΕ						
		(iii) P	T					
	0.1 FT	ΓΕ						
	Secondary S	chools (i) HTs					
	Non to	Non teaching (ii) DHTs						
	0-12 h	0-12 hours teaching time						
		(iii) PTs						
	5 peri	ods per v	week mana	agement tin	ne, plus 1 period j	per member of staff		
Dundee (No LNCT Agreement	Nursery Sch	<u>ools</u>						
at present)	No explicit f	formula.	Built into	staffing all	ocation.			
	Primary Sch	<u>ools</u>						
	which have	a second	DHT drav	w managen	itted HT and DH' nent time from the by the LNCT.			
	Secondary S	chools -	- Maximur	m Class Co	ntact Time (30 pe	riods)		
	DHT – 0							
	DHT (sole d	eputisin	g responsi	bility) – 3 p	periods			
	DHT (without deputising responsibility) – 15 periods							
					r each FTE member deduction of 2 pe	per of staff (including eriods)		
	PT (guidanc	e) – 18 p	periods.					
East Dunbartonshire (LNCT	Primary Schools							
Agreement)	Pupil Roll	HT	DHT	PT	Management	No of		
					Time	Schools		
	Up to 100	1	-	1	1.2	1		
	101-150	1	-	1	1.4	2		
	151-220	1	1	-	1.5	3		
	221-350	1	1	1	1.7	17		
	351-500	1	2	1	2.2	13		
	500+	1	2	2	2.4	0		
	Secondary Schools							
	Pupil Roll	HT	DHT	PT	PT	Support for		
			(0	Curriculum	n) (?)	Learning		
	401+	1	3	14		1		
	701+	1	4	15		1		

Local Association		Allocation of Management Time							
	100	1+	1	5	16			1	
	130	1+	1	6	17			1	
	Pointage system								
	The management time is based on a sliding scale with a poll of global time f DHT, PTs Guidance with PTs (Curriculum) allocated time on the number of staff managed.								
East Renfrewshire (LNCT	Seconda	ary Sc	hools –	No of	Posts (200	6/07)			
consultation)	School	HT	DHT	PT	Faculty	Develop	Pastoral	Man Time	
	1	1	3	1	7	1	5	5.89 FTE	
	2	1	3	8	2	1	5	5.74 FTE	
	3	1	3	9	3	1	4	5.74 FTE	
	4	1	6	8	5	1	5	9.52 FTE	
	5	1	5	13	2	1	8	10.11 FTE	
	6	1	8	13	2	1	8	10.85 FTE	
	7	1	8	11	5	1	8	11.30 FTE	
	Primary	Man	agement	Time					
	Н	Ts ().9 FTE						
	DI	HTs ().5 FTE						
	P	Ts0.2	FTE						
Edinburgh (no agreement)	Seconda	ary							
	Devolve	ed to s	schools.						
	Letter from LNCT Joint Secretaries with formula for PT time = time tabled teaching time + 1/3 personal time allowance + management time (locally agree + 5 hours (RTA) must not exceed 35 hours.								
Falkirk (LNCT agreement)	The following minimum allocations will apply								
	Primary	/Nurs	ery						
	(i) Head	lteach	ers		0.4 F	TE non clas	ss committed	l	
	(ii) Dep	ute H	eadteacl	ners	0.3 F	TE non clas	ss committed	l	
	(iii) Prii	ncipal	Teache	rs	0.2 F	TE non clas	ss committed	l	
	Seconda	ary							
	(i) Depu	ite He	adteach	ers	1.0 F	TE non clas	ss committed	l	
	(ii) Prin	cipal	Teacher	s	0.5 F	TE non clas	ss committed	ļ.	
Fife	No LNO	CT ag	reement	but on	agenda fo	r future LN	CT meeting.		

Local Association			A	llocation	of Mana	gement Time		
Inverclyde (agreement)	Primary	Schools						
	Current							
	Post	Roll	Pro	posed	Roll	Man	agement T	Time
	HT]	HT		Roll	DHT	PT
	ST 1	198	Γ	OHT		<150	0.2	
	ST2	>199	I	PT1	200	150-200	0.2	
						200-300	0.3	0.1
	DHT	220	I	PT2	300	300-400	0.4	0.1
	AHT 1	325	I	PT3	400	400-500	0.5	0.1
	AHT2	500		PT4	500	500+	0.6	0.1
	Secondar	ry Schoo	<u>ols</u>					
	Sc	chool	DHT	PT(G)	PT(Cur	riculum)		
		1	3	4	14 in a	ll schools		
		2	3	4				
		3	4	5				
		4	4	5				
		5	3	4				
		6	3	4				
		7	3	4				
		8	4	5				
	Manager	ment tim	e in seco	ondary scl	hools is a	s follows.		
	DHTs w	ill have	maximu	m class co	ontact of	12 periods.		
	PTs Curi	riculum l	have a m	nanageme	nt time of	5 periods for	a core.	
		PT in schools under 750, 6 in schools above 750 with 3/4 periods managementime for a PT with a flexible complement.						nanagement
	Additional time is allocated according to subjects managed. PTs Guidance g management time according to caseload (150 pupils = 7 periods; 160 pupils = periods, 181 pupils = 9 periods.							
Midlothian (no agreement)	There is	a formul	la for He	eadteache	rs/Depute	Head Teacher	relief.	
Moray (LNCT agreement)	Primary PTs – minimum 10 days annually. Secondary PTs – devolved to schools.							
North Lanarkshire (no	Secondar	ry – Maı	nagemen	at and PTs	allocated	l periods based	l on sliding	scale based

Local Association		Allocation of Ma	anagement Time					
agreement)	on job sizing scale point HT is not class committed.							
	Primary – Roll related formula –							
	Up to 149 pupils 1.0 FTE (25 hours)							
	150-220 pupils 1.2 FTE (30 hours)							
	221-325 pupils 1.6 FTE (40 hours)							
	326-500 pupils 2.0 FTE (50 hours)							
	Over 500 p	upils 2.4 FTE	(60 hours)					
Perth and Kinross (no	Formula for Seconda	ry DHTs = 0.2 FTE	E class committed					
agreement)	Secondary PTs = dev	olved to schools.						
	Primary DHTs – Mar	nagement time alloc	cated annually from cohor	t.				
	Primary PTs – formu	la based but formul	a understood only by staf	fing.				
Renfrewshire (LNCT	Primary Schools – fix	xed element and rol	l related element					
Agreement)	Roll	DHT	PT					
		(Hours)	(Hours)					
	0-149	4	2					
	150-299	4.5	2.5					
	300-449	5	3					
	Over 450	5.5	3.5					
	Secondary Schools							
	DHTs (a) 6 periods fixed							
	(b) 1 period for every 250 pupils (or part of) on the school roll							
	(c) "Deputising" time formula. 25 periods divided by number of DHTs rounded up.							
	PT Curriculum (basic 3 periods)							
	No of FTE	Staff	Total					
	Managers	Allocation	(incl 3)					
	0-2	1	4					
	2.1-5	2	5					
	5.1-9	3	6					
	9.1-14	4	7					
	14	5	8					
	PT Pastoral							
	3 periods basic plus 1 period for every 35 pupils.							
	•	•	-					
Scottish Borders (LNCT	Primary Roll up to	o 145 - minim	um 0.5 FTE					
Agreement not yet in place due			aching HT					
to budget)		FTE						

Local Association	Allocation of Management Time					
	Secondary					
	All schools – non teach	ing HT				
	DHTs – schools under	900 - 3				
	schools over 9	00 - 4				
	A maximum of 25% te	aching time is recommended.				
	Pastoral management to	ime				
	PTs – aim towards 1/3	of total number of periods.				
South Ayrshire (LNCT	Present – roll related for	ormula for secondary schools.				
Agreement reached but not implemented due to budget)	PTs (Primary) 0.2 FTE	management time.				
	Proposed (when budge	t allows)				
	PT Scale Point	Hours				
	1	2				
	2	2				
	3	2.5				
	4	3.5				
	5	4.5				
	6	5				
	7	6				
	8	6.5				
	HDT Scale Point	Hours				
	1	8				
	2	9				
	3	10				
	4	11				
	5	12				
	6	13				
	7	14				
	8	14.5				
	9	15.5				
	10	16.5				
	Pts should follow same	formula				
West Dunbartonshire	Agreement in Primary					
		TE				
		TE management time				
		TE (roll over 220)				
		TE				

Local Association	Allocation of Management Time				
	School Roll				
	50	НТ			
	50-149	HT + DHT			
	150-219	HT + DHT + PT			
	220-325	HT + DHT (0.6) + PT			
	326+	HT + DHT (0.6) + DHT (0.4) + PT			
	No Agreement in secondary schools former Strathclyde formula				